

**Ongoing Risks and Risks Identified by Service Management Teams and Management Team**

	<b>Risk Identified</b>	<b>Background</b>	<b>Removed or ongoing</b>	<b>Reason for removal / ongoing</b>
<b>Chief Executive and Central Services</b>	COVID-19	Impact on resources within service	Ongoing	Part of Strategic Risk Register.
	Larkfield Leisure Centre	All showers are currently open. Last set of samples in August came back all clear bar one reading, which is to be resampled.	Ongoing	Ongoing. Impact of pandemic continues and biocide levels will be reviewed once centre is back in full operation.
	Transitional Working Arrangements	Trial period started in September 2021. Expected to conclude by end Dec 2022.	Ongoing.	Trial working arrangements commenced 13 Sept 2021. Need to keep under review during trial to monitor effectiveness (monitored by Working Arrangements OSG and MT)
<b>Finance and Transformation</b>	IT Security (formerly COCO Compliance)	Review of IT Infrastructure identified several areas of weakness for IT standards compliance	Ongoing	Number of risk removed, expected that remaining risks, once removed, will allow full compliance.
	Replacement of Uniform - Financial and Operational Sustainability	replacement to existing system is currently delayed to legal review of procurement.	Ongoing	Lack of Legal Staff Resources is causing delays to possible termination of existing contractual arrangements, which inturn could increase financial pressure on Council.
	Budget Setting	At present time face to face meetings are still required for Budget Setting purposes for all Precepting bodies, from Parish to County Council. Delays in notification of precept requirement could delay billing processes, which could have cashflow implications.	Removed	Preceptors have been requested to provide provisional figures which could be used for setting Council Tax. However financial risk of change would lie with Billing Authority and therefore General Fund.
	Covid 19	Pandemic issues surrounding Council Finances	Ongoing	Part of Strategic Risk Register.
	Supported Accommodation	Change in KCC approach for care need could have impact on ability to recover Housing Benefit Subsidy	Ongoing	Meetings arranged to assess full impact to district councils

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<b>Planning, Housing and Environmental Health</b>	Temporary Accommodation (TA)	Heightened use of TA over and above likely levels for TMBC resulting in high caseloads and financial pressures.	Ongoing	TA consultancy review completed, actions being implemented (reported to Members in Feb 2022). Budget tracking process agreed for 2022/23.
	Temporary Accommodation (TA)	Personal injury claims	Ongoing	Updated inspection regime being developed by officers.
	Food & Safety	Increased risk of food complaints/poisoning. Additional resources to manage backlog of inspections.	Ongoing	During the Covid-19 crisis the ceasing/reduction in the food hygiene inspection regime may result in food safety issues. There will also be a backlog of food safety inspections due to restrictions on visiting/businesses closed. Agreed catch up programme in place utilising COMF funding.
	Increased number of planning appeals/inquiries	Identified in service and in the knowledge of associated costs to resource them effectively	Ongoing	Volume and complexity of applications coming forward in parallel with local plan progression and given current uncertainties in timescales for adoption. MT agreed agency planning funding for short term. Head of Planning will review service on arrival.
	Local Plan	Risk of delay to adopting the Plan if the Council's challenge of the LP Inspector's Final Decision remains unresolved for an extended period of time.	Ongoing	Updated LDS presented to Members in March 2022, targeting submission in Summer 2023 and adoption in 2024

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<b>Street Scene, Leisure and Technical Services</b>	Legionella	Problem identified in LLC Dry change showers.	Ongoing	See issues covered under Central Services.
	Bridge inspections	Bridges on Council owned land identified as service risk. Internal Officer Group established and bridge audit progressed. Identified as Service Pressure Aspiration. Revenue budget approved to inspect and repair bridges over 2 years and annual inspections to be progressed.	Ongoing	Second year programme of work currently being progressed. Further survey undertaken and report being analysed and new work program being developed.
	Leybourne Lakes Country Park	Anti-social behaviour increased on site during peak summer months which became unmanageable for onsite staff. External security staff appointed and extended during Covid due to increase in users.	Ongoing.	Problem will need to be addressed annually during peak summer months. Responsibility for this now rests with T&M Leisure Trust following the transfer of the facility management.
	Wrotham Hill Viewing Point	Recurring anti-social behaviour raised by gatekeeper.	Ongoing.	Options explored and agreed with Members to keep gate closed, subject to agreement with Parish Council.
	Drainage projects	Waverney Road and Cemetery drainage systems flooding leading to health & safety risk and overspend on budget.	Ongoing.	Works progressed and identified within relevant budgets.
	Haysden Country Park	Recurring break ins.	Ongoing.	Raised at H&S OSG. Flagged in terms of insurance and actions taken to mitigate against further incidents
	Tonbridge Racecourse Sportsground	1. Height barrier damaged following collision. H&S risk identified. 2. Anti-social behaviour - petition raised by resident.	Ongoing.	1. Discussed options, risk assessment undertaken and raised at MT. Agreement to keep barrier open on h&s grounds. 2. Report to Cabinet (12 Oct 21) recommendation for increased CCTV monitoring/liaison to be undertaken with Police to address any ASB incidents.
	Waste Contract	Following a previous Road Traffic Accident and recent fatality on the contract a joint Task and Finish Group has been established with TWBC to undertaken a fundamental review of the Partnerships internal operating procedures in regard to health and safety application and monitoring. Group to include (from TMBC) Director, Head of Service, Partnership Manager, H&S Officer, Legal and operational staff.	Ongoing.	Task and Finish Group has completed its review and made a number of recommendations relating to the health and safety management of the contract. The Health and Safety Executive are not pursuing the matter further with Urbaser following its recommendations but has made a number of recommendations which the contractor is implementing. The Council will monitor the contractor's progress with addressing the recommendations.