

**TONBRIDGE & MALLING BOROUGH COUNCIL**  
**HOUSING AND PLANNING SCRUTINY SELECT COMMITTEE**

**26 September 2023**

**Report of the Director of Planning, Housing and Environmental Health**

**Part 1- Public**

**Matters for Information**

**1 KEY PERFORMANCE INDICATORS**

**Following the Peer Challenge Review in 2022, the Council established a Corporate Performance Framework which provides visibility and a formal mechanism to track progress across a number of aspects of its work. This covering report and appendix provides data on Key Performance Indicators (KPIs) that are monitored on a quarterly or annual basis and made available to the select committees on an ongoing basis.**

**1.1 Overview of KPIs and Next Steps**

- 1.1.1 The KPI dataset that is provided represents the key strategic indicators that the Council reports on to various Government departments and bodies. They are not designed to provide detailed service specific indicators.
- 1.1.2 The KPIs are provided in **Appendix 1**. A baseline covering April-June 2022 has been used, with the data for April-June 2023 representing the most up-to-date available statistics in most instances, although due to the lag in some statistics the previous quarter represents the most up to date figures.
- 1.1.3 Now that the KPIs have been collated and reported on for over a year, there are some trends that can be identified and highlighted in this report. These include:
- In Development Management, the determination of all types of applications were well above government targets, and consistently much higher than the baseline in April-June 2022. Determination of major applications remained at 100% within government targets in April-June 2023, minor applications improved to around 92% and 'other' applications improved to 94%
  - There has been an increase in the number of appeals both allowed (8) and dismissed (12).
  - The number of people on the housing register has been falling from a high of just over 1,500 during July-September 2022, however most recent figures are currently not available due to the transfer to a new IT system and allocations

policy, which has meant that from 01 June 2023 everyone has had to reapply. As such current figures are not comparable whilst this reapplication process takes place.

- The number of people in temporary accommodation had fallen from 107 to 91 between June 2022 and March 2023, but has since increased to 110.
- 1.1.4 Unfortunately, there are some gaps in the data as things stand due to lags with certain datasets, however most KPIs provide indications of trends.
- 1.1.5 This current KPI reporting (as set out in Appendix 1) represents the first stage of a programme of activity to action the recommendation from the Peer Challenge Review. With the Corporate Strategy 2023-2027 (along with action plan and KPIs) now adopted, the planned changes to the KPIs will come into effect in the next quarterly cycle of reporting, resulting in them better reflecting our strategic priorities. The new suite of KPIs, as approved by Council will be reported on in the next quarter. For this committee, the new list of KPIs is provided in **Appendix 2**.
- 1.1.6 At the same time, work is being undertaken to access background/raw data relating to KPIs in order to ensure data quality. This is an ongoing process.
- 1.1.7 Future steps, many of which will happen now the Corporate Strategy has been approved, are likely to include;
- Quarterly review of the KPIs at Management Team, having been discussed at Service Management Teams in order to ensure that the KPIs are embedded within the organisation.
  - Where available, providing comparator baselines for other Kent districts and other similar authorities (for example, our CIPFA grouping).
  - Agreeing KPI targets relating to improvement or maintenance of service delivery standards.
  - Exploring opportunities for benchmarking offered by the LGA's performance management function.

Background papers:

Nil

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