Overview and Scrutiny Committee

25 January 2024

Capital Plan Review 2023/24

Annexes 1 - 3

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Capital Plan: List A Service Summary

	Expenditure To 31/03/23	2023/24 Estimate inc	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate	2028/29 Estimate	2029/30 Estimate	Scheme Total
		Prior Year Slippage							
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Plan Schemes									
Planning, Housing & Environmental Health Street Scene, Leisure & Technical Services Corporate	1,267 552 10	113 451 318	30 1,411 3,205	30 275 60	30 159 0	30 159 0	30 174 0	30 159 0	1,560 3,340 3,593
Sub-tota	1,829	882	4,646	365	189	189	204	189	8,493
Capital Renewals									
Planning, Housing & Environmental Health Street Scene, Leisure & Technical Services Corporate	n/a n/a n/a	929	0 1,926 281	16 312 292	0 432 118	0 581 121	21 782 242	21 762 300	58 5,724 1,859
Sub-tota	l n/a	1,434	2,207	620	550	702	1,045	1,083	7,641
Total	1,829	2,316	6,853	985	739	891	1,249	1,272	16,134

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	Expenditure To 31/03/23	2023/24 Estimate inc Prior Year Slippage	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate	2028/29 Estimate	2029/30 Estimate	Scheme Total
Capital Plan Schemes	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing	1,267	113	30	30	30	30	30	30	1,560
Environmental Health	0	0	0	0	0	0	0	0	0
Sub-total	1,267	113	30	30	30	30	30	30	1,560
Capital Renewals	n/a	0	0	16	0	0	21	21	58
Total Planning, Housing and Environmental Health	1,267	113	30	46	30	30	51	51	1,618

			1				-	-		,	
		Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
			To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
				Prior Year Slippage							
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Hou	using										
(a)	Better Care Fund (Disabled Facilities Grants)										
	(i) Mandatory Grants	P03AC	n/a	2,053	900	900	1,050	1,050	1,050	1,050	8,053
	Less repayments			(10)	(10)	(10)	(10)	(10)	(10)	(10)	(70
	(ii) Discretionary Grants	P03AT	n/a	150	150	150					450
	(iii) Government Grant		n/a	(2,193)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(1,040)	(8,433
	Sub-total		n/a	0	0	0	0	0	0	0	(
(b)	· ·	P03AD	n/a	60	60	60	60	60	60	60	420
	Less repayments Sub-total		n/a n/a	(30)	(30)	(30)	(30)	(30)	(30)	(30)	(21) 21)
(c)	Temporary Accommodation										
	(i) 4 Dwellings, Pembury Road, Tonbridge Less Developer Contributions	P03AX	2,127 (860)	83							2,210 (860
	Sub-total		1,267	83	0	0	0	0	0	0	1,350
(d)	Home Upgrade Grant Scheme (HUG)										
	(i) HUG2	P03AF	n/a	270	270						540
	Government Grant Sub-total		n/a n/a	(270) 0	(270) 0	0	0	0	0	0	(540 (
	Sub-total		n/a	U	U	0	U	U	U	U	(
	Total Housing to Summary		1,267	113	30	30	30	30	30	30	1,560

Justification	Scheme notes
Former Corp't Aims & Priorities	Given the level of budget available this year which includes prior year slippage and the forthcoming review of the housing assistance programme, it is likely that a reprofiling exercise will be undertaken. Funding continues to be made available from the Better Care Fund to enable qualifying residents to apply for grants to help with adaptation costs.
Former Corp't Aims & Priorities	Budget reviewed by Communities & Housing Advisory Board, July 2016. Gross budget provision reduced from £90,000 to £60,000 per annum. An earmarked reserve has been established to meet any shortfall in assumed grant repayments.
Cost Saving	Purchase and conversion of Pembury Road properties for temporary accommodation purposes.
External Funding	The Home Upgrade Grant Scheme will deliver retrofit energy efficiency measures to thirty private sector homes over a two year period.
	Former Corp't Aims & Priorities Former Corp't Aims & Priorities Cost Saving External

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Code Expenditure To 31/03/23 Estimate Estimat												
Prior Year Slippage E000 E000			Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
Slippage F000 F00				To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
From the content of					Prior Year							
Environmental Health					Slippage							
(a) Anti-idling Campaign Project Government Grant Sub-total P02EM 20 11 (20) (11) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Anti-idling Campaign Project Government Grant Sub-total P02EM 20 11 (20) (11) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0												
Capital Renewals Capital Protection Pozeba Pozeba	Environmental Health											
Capital Renewals Capital Protection Pozeba Pozeba												
Capital Renewals Capital Ren	(a) Anti-idling Campaign Project		P02EM	20	11							31
Sub-total 0 0 0 0 0 0 0 0 0				(20)	(11)							(31)
Capital Renewals (b) Environmental Protection Provision for Inflation POZEBCR01 n/a 15 19 19 53 Provision for Inflation POZEZ n/a 1 2 2 5		Sub-total			` '							
Capital Renewals (b) Environmental Protection Provision for Inflation POZEBCR01 n/a 15 19 19 53 Provision for Inflation POZEZ n/a 1 2 2 5												
Capital Renewals (b) Environmental Protection Provision for Inflation POZEBCR01 n/a 15 19 19 53 Provision for Inflation POZEZ n/a 1 2 2 5												
Capital Renewals (b) Environmental Protection Provision for Inflation POZEBCR01 n/a 15 19 19 53 Provision for Inflation POZEZ n/a 1 2 2 5			•									
(b) Environmental Protection Provision for Inflation POZEBCR01 n/a POZEZ n/a	Total Environmental Health to Sum	mary		0	0	0	0	0	0	0	0	0
(b) Environmental Protection Provision for Inflation POZEBCR01 n/a 15 Provision for Inflation POZEZ n/a 15 POZEZ n/a 15		•										
(b) Environmental Protection Provision for Inflation POZEBCR01 n/a POZEZ n/a												
(b) Environmental Protection Provision for Inflation POZEBCR01 n/a POZEZ n/a	Capital Renewals											
Provision for Inflation P02EZ n/a 1 2 2 5												
Provision for Inflation P02EZ n/a 1 2 2 5	(b) Environmental Protection		P02EBCR01	n/a			15			19	19	53
	` '						1					
Total Capital Renewals to Summary n/a 0 0 16 0 0 21 21 58	1 TO THE ITEM TO T		. 5222	11/4						-	_	o o
Total Capital Renewals to Summary n/a 0 0 16 0 0 21 21 58			ı									
	Total Capital Renewals to Summar	V		n/a	n	n	16	n	n	21	21	58
	Total Sapital Notionals to Summar	,		11/α		J	10					00

	Justification	Scheme notes
Environmental Health		
(a) Anti-idling Campaign Project	requirement, Health &	Provision relates to the purchase of five mobile sensors to record indicative levels of Nitrogen Dioxide and Particulates at participating schools. This will enable monitoring of air quality associated with school traffic, specifically where car engines remain in an idling position. This project is in line with the agreed Air Quality Action Plan (AQAP).
Capital Renewals		
(b) Environmental Protection	Former Corp't Aims & Priorities	Provisions relate to the replacement of noise and gas pollution monitoring equipment.

	Expenditure To 31/03/23	2023/24 Estimate inc Prior Year Slippage	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate	2028/29 Estimate	2029/30 Estimate	Scheme Total
Capital Plan Schemes	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Street Scene	n/a	120	120	129	129	129	129	129	885
Leisure Larkfield Leisure Centre Sports Grounds Open Spaces Other Leisure Schemes Technical Services Car Parking Electrical Vehicle Charging Points Land Drainage / Flood Defence	126 94 72 103 n/a 7 150	14 116 0 40 30 0 131	0 0 0 0 30 33 1,228	0 0 0 0 30 0 116	0 0 0 0 30 0	0 0 0 0 30 0	0 0 0 15 30 0	0 0 0 0 30 0	140 210 72 158 210 40 1,625
Sub-total	552	451	1,411	275	159	159	174	159	3,340
Capital Renewals	n/a	929	1,926	312	432	581	782	762	5,724
Total Street Scene, Leisure & Technical Services	552	1,380	3,337	587	591	740	956	921	9,064

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	Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
		To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
			Prior Year							
			Slippage							
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Street Scene										
(a) Green Waste Bins Growth / Replacement	P02BC	n/a	31	31	31	31	31	31	31	217
		,								
(b) Refuse Bins Growth / Replacement	P02DA	n/a	61	61	61	61	61	61	61	427
(a) Comba Weste Bin Bealessan	DOOOE	/-	00	00	07	0.7	0.7	0.7	0.7	0.44
(c) Garden Waste Bin Replacement	P02CF	n/a	28	28	37	37	37	37	37	241
Total Street Scene to Summary		n/a	120	120	129	129	129	129	129	885
Total Street Sections to Gainmary		11/4	120	120	120	120	125	120	123	000
Larkfield Leisure Centre										
(d) PV System	P05LR	126	14							140
				_	_	_	_	_		
Total Larkfield Leisure Centre to Summary		126	14	0	0	0	0	0	0	140

	Justification	Scheme notes
Street Scene		
(a) Green Waste Bins Growth / Replacement	Former Corp't Aims	Recycling and refuse provisions cater for growth in the number of properties served and the replacement of existing collection bins and boxes. The 2023/24 revised estimates include the agreed roll out programme to
(b) Refuse Bins Growth / Replacement	· ·	flats and a need to pre-order due to protracted lead in times and increased costs.
(c) Garden Waste Bin Replacement	Reduce Expenditure & Income	Provision for replacement of garden waste containers.
	Generation	
Larkfield Leisure Centre		
(d) PV System	Climate Change &	Installation of PV system (solar panels) to the sports hall roof at Larkfield Leisure Centre. This will allow the site to produce some of it's elelctricty demand from an on-site renewable source, resulting in annual savings to
	Cost Savings	energy costs. Scheme completed and working well.

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	Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
		To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
			Prior Year							
			Slippage							
Sports Grounds										
(a) Racecourse Sportsground Riverside Revetment	P05DD	108	117							225
Less Grants	. 0022	(19)	(9)							(28)
Sub-total		89	108	0	0	0	0	0	0	197
(b) Racecourse Sportsground Rugby Pitch Drainage	P05DE	15	16							31
Less Developer Contributions		(10)	(8)							(18)
Sub-total		5	8	0	0	0	0	0	0	13
Total Sports Grounds to Summary		94	116	0	0	0	0	0	0	210

	Justification	Scheme notes
Sports Grounds		
(a) Racecourse Sportsground Riverside Revetment	Health & Safety	Replace sections of the existing wooden revetment which is failing and causing erosion of the riverbank at Tonbridge Racecourse Sportsground. Scheme is part funded by a grant from the Environment Agency. Phase 1 complete. Phase 2 currently in design for delivery later this financial year.
(b) Racecourse Sportsground Rugby Pitch Drainage		To improve drainage to the rugby pitches at Tonbridge Racecourse Sportsground that are currently subject to regular flooding to maintain and enhance their use. Funded from developer contributions and a virement of £8,000 from the Land Drainage Improvement Programme. Gross budget, approved February 2020, increased by £10,000 to £26,000 offset in full by grant from Sport England. Contribution from rugby club being sought.

	Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
		To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
			Prior Year							
			Slippage							
Open Spaces		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Leybourne Lakes Country Park Facility Improvements	P05FF	937								937
Less Developer Contributions		(865)								(865)
Sub-total		72	0	0	0	0	0	0	0	72
Total Open Spaces to Summary		72	0	0	0	0	0	0	0	72
Other Leisure Schemes										
(b) Tonbridge Cemetery / Closed Churchyards Memorial Safety	P05KV	106	40					15		161
Less Developer Contributions		(3)								(3)
Sub-total		103	40	0	0	0	0	15	0	158
Total Other Leisure Schemes to Summary		103	40	0	0	0	0	15	0	158

	Justification	Scheme notes
Open Spaces		
(a) Leybourne Lakes Country Park Facility Improvements	External Funding	To build a purpose built lakeside facility to provide year round catering and a centre for watersports. The facility would meet an identified customer need and would be income generating. The project will help support the long term sustainbility of the Leisure Trust. Costs to be met from developer contributions and a £64,000 contribution from the Council's Climate Change Reserve, together with a virement of £8,000 from LLCP path improvement works capital plan scheme. Scheme now complete and operational.
Other Leisure Schemes		
(b) Tonbridge Cemetery / Closed Churchyards Memorial Safety		Provision based on Local Government Ombudsman's recommendation to inspect every five years. Scheme in current year progressing with inspections undertaken and works being progressed on a priority basis. Budget increased in current financial year to reflect level of works identied and classed as essential health and safety works.

	Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
		To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
			Prior Year							
			Slippage							
Car Parking		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Existing Car Parks Improvement Programme	P01AB	n/a	30	30	30	30	30	30	30	210
Total Car Parking to Summary		n/a	30	30	30	30	30	30	30	210
Transportation										
(b) Electrical Vehicle Charging Points Less grant and contributions	P01EA	7		113 (80)						120 (80)
Total Transportation to Summary		7	0	33	0	0	0	0	0	40
Land Drainage / Flood Defence										
(c) Wouldham River Wall	P01HS	25		1,100						1,125
(d) Leigh Flood Storage Area	P01HV	125	131	128	116					500
Total Land Drainage/Flood Defence to Summary		150	131	1,228	116	0	0	0	0	1,625

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	Justification	Scheme notes
Car Parking		
(a) Existing Car Parks Improvement Programme	•	An annual provision for capital investment in the Council's off-street car parks to ensure that their condition is adequate for health & safety, legislation, the needs of our customers and income generation. A condition survey of the car parks has been progressed to determine a future work programme.
Transportation		
(b) Electrical Vehicle Charging Points	Former Corp't Aims & Priorities	Provision to progress phases 1 and 2 of programme to install Electric Vehicle charging points in Council owned car parks across the borough. Procurement progressed using framework and KCC countywide tender exercise. Installation of phase 1 nearing completion.
Land Drainage / Flood Defence		
(c) Wouldham River Wall	•	Strengthening / rebuilding to address movement detected in the retaining wall between the public open space and the River Medway. Budget increased by £300,000 to £1,000,000, as part of the 2015/16 Capital Plan Review, reflecting a re-evaluation of scheme costs by the consultant Quantity Surveyor. Movement in the wall is being monitored by an external consultant over the next 5 years to determine requirement for works. Funding rescheduled to 2023/24 in liaison with local Members and the Parish Council. Funding may need to be brought forward if monitoring identifies significant changes in movement levels of the wall. Budget increased by £125,000 to maintain the purchasing power of the reprogrammed scheme. Health and safety related path repairs were undertaken in 2018/19.
(d) Leigh Flood Storage Area	Former Corp't Aims & Priorities	An annual provision for capital investment in the Council's off-street car parks to ensure that their condition is adequate for health & safety, legislation, the needs of our customers and income generation. A condition survey of the car parks has been progressed to determine a future work programme.

	Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
		To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
		· · · · · · ·	Prior Year							
			Slippage							
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Renewals										
Sports Grounds & Open Spaces	P05KGBC05	n/a	153	1,107	48	154	119	171	233	1,985
Less grant and contributions		n/a								
			153	1,107	48	154	119	171	233	1,985
Technical Services:										
(a) CCTV	P01BA	n/a	41	39	39	39	46	39	39	282
(b) Car Parking	P01JF	n/a		20	36	45	156		5	262
			194	1,166	123	238	321	210	277	2,529
Provision for Inflation		n/a	0	12	4	12	23	20	32	103
S	ub-total		194	1,178	127	250	344	230	309	2,632
Leisure Centres:										
(c) Angel Centre	P05KGBC01	n/a	72	555	96	25	15	68	368	1,199
(d) Larkfield Leisure Centre	P05KGBC02	n/a	602	177	66	44	101	458	77	1,525
(e) Tonbridge Swimming Pool (f) Poult Wood Golf	P05KGBC04	n/a	245	199	42	67	94	108	49	804
Clubhouse	P05KGBC03	n/a	40	53	28	33	36	18	10	218
Course	P05KGBC07	n/a	9	7		35	7	65	9	132
Grounds Maintenance	P05KGBC06	n/a	82	66	25	43	63	5	67	351
			1,050	1,057	257	247	316	722	580	4,229
Provision for Inflation	P05KZ	n/a		11	8	13	23	67	67	189
Savings Target (assumes 25%)		n/a	(315)	(320)	(80)	(78)	(102)	(237)	(194)	(1,326)
S	ub-total		735	748	185	182	237	552	453	3,092
Total Capital Renewals to Summary		n/a	929	1,926	312	432	581	782	762	5,724

	Olice	decire, Leisure & Teermieur der vides
	Justification	Scheme notes
Capital Renewals		
Street Scene - Recycling Initiatives	Former Corp't Aims	} }
Sports Grounds & Open Spaces	& Priorities	<pre>} } </pre>
Technical Services: (a) CCTV		 } } Provision for the replacement of life expired assets (primarily children's play equipment and sports / other } equipment) used at leisure facilities. Provisions reviewed annually.
(b) Car Parking		} } }
Leisure Centres:		}
(c) Angel Centre		}
(d) Larkfield Leisure Centre		} } }
(e) Tonbridge Swimming Pool		}
(f) Poult Wood Golf Course		} }
Savings target		Following the Overview and Scrutiny Committee review of capitals renewals (September 2014) savings target increased from 20% to 25% for 2015/16 and embedded in the detailed estimates thereafter by increasing estimated useful life for scheduled items. However, no changes were made to the Leisure Centre renewals schedules (expended by TMLT) so the 25% savings target is retained throughout the plan period.

Annex 1

Capital Plan: List A

		Corpora	te						
	Expenditure	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	Scheme
	To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
		Prior Year							
		Slippage							
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Plan Schemes									
Land and Property Information Technology Initiatives	10	225 58	3,205 0	60 0	0	0	0	0	3,500 58
Other Schemes	0	35	0	0	0	0	0	0	35
Sub-	total 10	318	3,205	60	0	0	0	0	3,593
Capital Renewals	n/a	505	281	292	118	121	242	300	1,859
Total Corporate	10	823	3,486	352	118	121	242	300	5,452

Capital Plan: List A

			Corporate	;						
	Code	Expenditure To 31/03/23	2023/24 Estimate Prior Year Slippage	2024/25 Estimate	2025/26 Estimate	2026/27 Estimate	2027/28 Estimate	2028/29 Estimate	2029/30 Estimate	Scheme Total
Land and Property		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Tonbridge Castle Offices: Re-tile Roof	P06AA	10			60					70
(b) Gibson East Refurbishment	P06AL	n/a		3,000						3,000
(c) De-carbonising the Council's Estate Less Grants	P06AM	n/a	225	1,005 (800)						1,230 (800)
Total Land and Property to Summary		10	225	3,205	60	0	0	0	0	3,500
Information Technology Initiatives										
(d) General Data Protection Regs	P06DR		58							58
Total Information Technology Initiatives to Summary		0	58	0	0	0	0	0	0	58
Other Schemes										
(e) UK Shared Prosperity Fund Projects/Initiatives Mobile CCTV Tonbridge Wayfinding Digital Information Boards Shopfront and Vacant Unit Improvements Bus Shelter Green Roofs Pilot West Kent Green Business Grants Carbon Descent Plans Safer Sustainable Car Parks Less Grants	P06FN FN10 FN20 FN30 FN40 FN50 FN60 FN70 FN80 FN90	21 10	14 40 40 30 25	80 55 50 75 100 (360)						21 24 120 95 30 75 75 100 (505

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	Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
		To 31/03/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
			Prior Year							
Other Schemes con't/		£'000	Slippage £'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(f) Rural England Prosperity Fund Projects/Initiatives Investment in Micro & Small Enterprises Develop and Promote Visitor Economy Create/Improvements to Local Green Spaces Existing Cultural, Historic & Heritage Institutions Active Travel Enhancements in the Local Area Rural Circular Economy Projects Less Grants	P06F0 F010 F020 F030 F040 F050 F060 F090		58 54 (112)	67 89 67 23 67 22 (335)						125 89 67 77 67 22 (447)
Total Other Schemes to Summary		0	35	0	0	0	0	0	0	35

Capital Plan: List A Corporate

		Corporate
	Justification	Scheme notes
Land and Property		
(a) Tonbridge Castle Offices : Re-tile roof	Former Corp't Aims & Priorities	Retiling of roof to protect asset. Condition has not materially worsened. Bulk of the budget has been deferred to 2025/26. Spend to 31/3/16 relates to re-roofing works associated with the Tonbridge Castle Reception enhancement project carried out a number of years ago.
(b) Gibson East Refurbishment	Cost Saving	To allow the disposal of Gibson Building West, Gibson East will need to undergo a refurbishment of both internal and external spaces to allow relocation of facilities and uses which are currently provided at Gibson Building West and will include an assessment of low carbon technologies. A £200,000 annual saving associated with the disposal of Gibson Building West has already been incorporated into the Council's Medium Term Financial Strategy from 2026/27.
(c) De-carbonising the Council's Estate	Cost Saving	The de-carbonisation of the Council's Estate will be supported by the investment in renewable technologies. The project will deliver LED lighting at Tonbridge Swimming Pool and Larkfield Leisure Centre, the installation of Solar PV panels at both sites, including the upgrading of roofing insulation and re-felting at Larkfield Leisure Centre. The building management systems (BMS) will be upgraded, and the installation of sub-metering at both sites will enable the monitoring of energy and water usage. Additional works are subject to a successful bid to secure £800,000 from the Swimming Pool Capital Fund administered by Sport England. The Council's contribution of £430,000 will be an uplift of £205,000 to the existing Capital Plan A scheme of £225,000.
Information Technology Initiatives		
(d) General Data Protection Regs	Cost Saving	To provide an upgrade to the current cash receipting system to ensure data protection is maintained.
Other Schemes		
(e) UK Shared Prosperity Fund Projects/Initiatives	External Funding	Projects/Initiatives to be funded largely from the UK Shared Prosperity Fund Grant Award and the balance from the Kent and Medway 100% Business Rates Retention Pilot Reserve. Further details can be found in the report to Cabinet on 5 July 2022.

Annex 1

	Capital Plan: List A Corporate									
	Code	Expenditure	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	Scheme
		To 31/03/23	Estimate inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
			Prior Year							
			Slippage							
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Capital Renewals	P06FA									
(a) General										
Departmental Administration	GR01	n/a	4	3		1				8
Council Offices	GR02	n/a		3	16				3	22
Print Unit	GR03	n/a	42	20	102		15			179
Telephones	GR05	n/a				10				10
Tonbridge Christmas Lighting	GR09	n/a			42					42
Elections	GR10	n/a		12						12
Sub-tota		n/a	46	38	160	11	15	0	3	273
(b) Information Technology	P06FB	n/a	459	240	123	101	98	221	266	1,508
Desktop Hardware	FB10									
Mobile Hardware	FB20									
Computer Suite	FB30									
Other Hardware	FB40									
Network	FB50									
Corporate Software	FB60									
Operational Software	FB70									
User Software	FB80									
Sub-tota		n/a	459	240	123	101	98	221	266	1,508
Provision for Inflation	P06FZ	n/a		3	9	6	8	21	31	78
Total Capital Renewals to Summary		n/a	505	281	292	118	121	242	300	1,859

Capital Plan: List A Corporate

	Justification	Scheme notes
Capital Renewals (a) General Departmental Admin Council Offices Print Unit Tonbridge Christmas Lighting Elections (b) Information Technology		} } } Provision for the renewal of life-expired or obsolete equipment. Subject to annual review. } } See sub-headings for type of equipment covered by renewals provisions. Full replacement, significant upgrades and new systems are identified as capital plan schemes in their own right.

Service New / Existing	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes	Cost Band and	
Scheme		X = No A/S = Already Selected	Justification	
Planning, Housing & Environmental Health	Environmental Improvements: River Medway Riverside Environmental Improvements, Tonbridge	A/S	Band D	
Existing Scheme	Proposal for new riverside environmental improvements including lighting along sections of the River Medway in Tonbridge. Section 1, from Town Lock to Cannon Lane; Section 2, from the Big Bridge to Tonbridge Swimming Pool and Section 3 along River Walk and through River Lawn. Brought forward following residents and Member requests to improve security of pedestrian access to the town centre.		External fundin	
	Monies currently being secured through developer contributions and further opportunities for developer contributions may be forthcoming. The evaluation of the scheme has been delayed due to the impact of Covid-19 and internal staff resources. External consultant appointed to ensure a co-ordinated approach across the 3 sections. The consultant's report will be used to inform the evaluation.			

= £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £2	00,000 E= Greater t	han £200,000
Scheme Title Sting Details of Scheme / Comments		Cost Band and Justification
Open Spaces: Haysden Country Park – Site Improvements Phase 2 Additional site improvements have been identified within the Management Plan for the site including path improvements, play area improvements and replacement of the existing building facility. Park remains extremely popular throughout the year. Potential funding from developer contributions. Retain on List C for evaluation at some future time if external funding becomes available.	X	Band C Health & Safety External funding Income generating
Open Spaces: Holly Hill Path Improvements Improvements to path network at Holly Hill Public Open Space. Scheme subject to funding from developer contributions.	X	Band A External funding Health & Safety
	Scheme Title Details of Scheme / Comments Open Spaces: Haysden Country Park – Site Improvements Phase 2 Additional site improvements have been identified within the Management Plan for the site including path improvements, play area improvements and replacement of the existing building facility. Park remains extremely popular throughout the year. Potential funding from developer contributions. Retain on List C for evaluation at some future time if external funding becomes available. Open Spaces: Holly Hill Path Improvements Improvements to path network at Holly Hill Public Open Space. Scheme subject	Details of Scheme / Comments for Evaluation

COSt Dallus. A	= £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £	ZUU,UUU E= Greater ti	11a11 £200,000	
Service	Scheme Title	Recommended for Evaluation	Cost Band	
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No	and	
		A/S = Already Selected	Justification	
Street Scene, Leisure & Technical	Open Spaces: Tonbridge Castle - Site Improvements.	A/S	Band D	
Services	General site improvements / repairs to include path revetment and refurbishment identified following liaison with the Council's Health and Safety		Health & Safety	
Existing Scheme	Officer.		Trouisi a Caroty	
	Potential for developer contributions and other external funding.			
	Initial evaluation identified a number of health and safety repairs which were rectified using revenue budgets. No developer contributions / external funding opportunities available so full evaluation deferred.			

Cost Bands: A	= £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £2	00,000 E= Greater t	han £200,000
Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band and Justification
Street Scene, Leisure & Technical Services Existing Scheme	Sports Grounds: Tonbridge Racecourse Sportsground – Improvement Works Phase 3 Previous improvements have been made at the site in accordance with the Site Management Plan. Phase 3 improvements aim to enhance existing provision and bring forward new facilities for the public. Proposals include the potential extension of the Skate Park and Outdoor Gym, improvements to paths, improvements to drainage and alternative use of outdoor bowls facilities. Potential for developer contributions and other external funding opportunities. Scheme recommended for evaluation as part of the 2019/20 Capital Plan Review. Retain scheme on List C for evaluation at some future time if external funding becomes available.	A/S	Band C External Funding

Cost Bands: A	= £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £2	200,000 E= Greater t	han £200,000
Service New / Existing	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes	Cost Band and
Scheme		X = No A/S = Already Selected	Justification
Street Scene, Leisure & Technical	Swanmead Sportsground: Flood Alleviation Works	A/S	Band A
Services	Works required to address existing and potentially increasing issues with flooding on site. Works proposed to ensure future continuing use and support current income from pitch hire. To be progressed subject to the identification of		External Funding
Existing Scheme	external funding. Project identified in liaison with the Tonbridge Sports Association. Scheme will also consider the potential of additional on-site parking.		
	Recommended for evaluation in 2024/25.		

Service New / Existing Scheme	Details of Scheme / Comments		Recommended for Evaluation √ = Yes X = No A/S = Already Selected	Cost Band and Justification
Street Scene, Leisure & Technical Services New Scheme	Properties Rollout of separate food legislation/best practice waste stream. Scheme	rate Food Waste Collections from Communal waste collections from communal properties to meet improve recycling rates and maximise income from this requires the purchase of new waste bins and associated rollout subject to outcome of initial trial.	√	Band B Meet legislation. Income generating. Increase recyclin rate.
→	Recommended for 'fas	st track' evaluation.		
	Revenue budget needed for evaluation:	Nil		

New / Existing Scheme	Details of Scheme / Co	mments	for Evaluation ✓ = Yes X = No A/S = Already Selected	and Justification
Street Scene, Leisure & Technical Services New Scheme	refurbishment. Replacement of existing wetside changing room The changing area has short term works are regmissing/failed doors to fall Refurbishment of the cupotential harm of associpreserve the income and	bicles will lower the risk of the cubicles failing and ated accidents. Improved facilities are also expected to d benefits from associated activities including swimming ng, parties and casual swimming. A scheme will be the Leisure Trust.		Band D Health and Safet Income generating

Cost Bands: A	Cost Bands: A = £5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £200,000 E= Greater than £200,000			
Service New / Existing	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes	Cost Band	
Scheme		X = No A/S = Already Selected	Justification	

Street Scene, Leisure & Technical Services New Scheme	Park Bridge Works Works required to replate Replacement works ideassessment of the bridge to Options for this bridge to	onbridge Racecourse to Lower Castle Fields Car ace aging pedestrian bridge (installed in 1994). Entified during regularised health and safety structural ge and recommended in the next 3-5 years. To be explored with a relevant Members consultation and the results of this consultation will assist with the	√	Band D Health and Safety works identified in the Bridge & HS Inspections
	Recommended for every service of the	£3,000 - £5,000 for consultant options report.		

Cost Bands: A	A = £5,000 to £25,000 B= £2	26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £2	00,000 E= Greater t	han £200,000
Service New / Existing Scheme	Scheme Title Details of Scheme / Co	omments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band and Justification
Street Scene, Leisure & Technical Services New Scheme	Works required to replace 1988). Defects identified assessment of the bridge and structural inspection. The construction of this the timber occurs the bridge to options for this bridge to	ce aging timber pedestrian bridge (possibly installed during regularised health and safety structural e. It has been noted that wet rot is in the main beams of this has been increased to annually. bridge is laminated timber and if / when delamination of idge will be condemned for H&S reasons. be explored with a relevant Members consultation and the results of this consultation will assist with the		Band D Health and Safet works identified in the Bridge & HS Inspections
	Revenue budget needed for evaluation:	£3,000 - £5,000 for consultant options report.		

Service New / Existing Scheme	Scheme Title Details of Scheme / C	Comments	Recommended for Evaluation √ = Yes X = No A/S = Already Selected	Cost Band and Justification
Street Scene, Leisure & Technical Services New Scheme	Formalisation and upg extension of existing C	Bailey Bridge East Car Park Improvements rade of Bailey Bridge East car park, new car park lighting, CTV system, new solar powered pay and display ted signage to make car park suitable for the introduction		Band D Income generating.
	Revenue budget needed for evaluation:	£10,000.		

Service New / Existing Scheme	Scheme Title Details of Scheme / 0	Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band and Justification
Street Scene, Leisure & Technical Services New Scheme	Extension of current callighting & CCTV, new	Upper Castle Field Car Park Extension. ar park into grass area to the West of the car park. Extra sustainable drainage system and solar powered pay and associated signage. On site play area to be retained.		Band D Income generating.
	Revenue budget needed for evaluation:	£10,000.		

Service New / Existing Scheme	Recommended for Evaluation √ = Yes X = No A/S = Already Selected	Cost Band and Justification		
Street Scene, Leisure & Technical Services New Scheme	(ANPR) Introduce ANPR system installation of required e	n into two Council car parks for a trial. Including quipment, management of the system and collection of chieved by using a third party to deliver and manage the		Band D Income generating.
	Revenue budget needed for evaluation:	£5,000.		

Service	Scheme Title	Scheme Title					
New / Existing Scheme	Details of Scheme / Co	✓ = Yes X = No	and				
		A/S = Already Selected	Justification				
Street Scene,	Technical Services: Va	rious Parking Amendments to Car Parks and On-		Band D			
Leisure & Technical Services	Street Parking.		✓	Income			
New Scheme	Introduction of new pay existing on-street pay ar machines (solar where pay new parking proposals to the street pay are pay ar		generating.				
	Recommended for evaluation in 2024/25.						
	Revenue budget	£5,000.					
	needed for evaluation:						

Cost Bands: A	= £5,000 to £25,000 B= £2	26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £2	200,000 E= Greater t	han £200,000
Service New / Existing Scheme	Scheme Title Details of Scheme / Co	omments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band and Justification
Street Scene, Leisure & Technical Services New Scheme	The Council has a commercial track. The scheme look and triple jump. The schedulent school, athletics club an Recommended for evaluation	luation in 2024/25.		Band C External funding Health and safety
	Revenue budget needed for evaluation:	Nil		

Cost Bands:	A = £5,000 to £25,000 B = £3	26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £20	00,000 E= Greater t	han £200,000
Service New / Existing Scheme	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band and Justification		
Property Services	Replacement of Angel	Centre Boilers		Band D
New Scheme	the Council has an oblig by the Trust. At the Ang	Agreement with the Tonbridge & Malling Leisure Trust, gation to maintain plant and equipment at the facilities run el Centre the two existing gas boilers are now over 40 cil needs to plan for their replacement.	•	To meet contractual obligations; to maintain plant and equipment at the facility
	Revenue budget needed for evaluation:	£10,000 required to produce initial design and cost estimate.		

Cost Bands:	A = £5,000 to £25,000 B= £2	26,000 to £50,000 C= £51,000 to £100,000 D= £101,000 to £2	00,000 E= Greater t	han £200,000
Service New / Existing Scheme	Scheme Title Details of Scheme / Co	omments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band and Justification
Property Services New Scheme	The Council has an asp carbon neutral leisure council need to reduce its retained. The Council has applied.	entre iration to become carbon neutral by 2030 and have entres by 2027. In order to achieve that aim the Council eliance on heating via fossil fuels. If for grant funding for installing air source heat pumps to Larkfield Leisure Centre. If successful, there will be a		Band D Reducing the Council's carbon footprint in line with the Council's 2030 and 2027 carbon neutral aspirations
	•	ncil to contribute 12% of the total project cost.		аорпалопо

Proje	ct	Waste Services – Ser	parate		tions from Communal Properties					
1		Specification:								
	(i)	Purpose of the scheme	Trial	Trial and subsequent rollout of separate food collections to communal properties in the borough.						
	(ii)	Relevance to National / Council's Objectives	(a) (b)	National: Council:	Provision of separate food waste collections. Compliance with legislation, guidance, best practice. Improving recycling rates and maximising associated income and improving services to residents.					
	(iii)	Targets for judging success	(a) (b)		ievable, roll out separate food collections to all communal properties within the borough. waste from residual waste to maximise recycling of this waste stream.					
2	Prev from plant from conting Gove the Conting Properties of the Contin	cription of Project / Desciously the Council has such communal properties is there is the ability to make households must be coloracts are in place for such council towards this target with the rollout of dry recy will primarily allow the Cosed storage of large quated shortly after. Subject aged that this will be untially this could be up to	sign Is uccess still maximis lected to the council antitie act to the council antitie act to the council act	issues: Isfully rolled or Ixed with resi Ix	ut dry recycling to communal properties. At the current time it remains that food waste idual waste. Whilst this waste stream is still taken to Allington's Energy from the waste grotential. In the Environment Act 2021, the Government has prescribed that food waste each week and not sent for incineration or landfill. Where existing collection and disposal pected that separate food waste collections are delivered from 2023/24 onwards. The asse recycling rates to 65% by 2035 and maximising the recycling of food waste will help that a trial be undertaken on a small scale before the full rollout across the borough. It is proposed that the trial be undertaken early in 2024 and of the trial it will then be the intention to rollout across the borough in 2024/25 and it is					
					ertaken of individual properties that may currently not have separate food waste nis particular waste stream.					

3	Milestones / Risks: As highlighted above the requirements of the roll out will be dictated by the outcome of the trial that is due to be evaluated in Spring 2024. The rollout is currently planned for the financial year 2024/25 and will be undertaken on a phased basis so has the potential to run beyond this date.									
4 Consultation: As part of the trial, feedback from both residents and managing agents of the communal properties will need to be taken consideration prior to the full rollout.										
5	Capital Cost: Based on the provision of 650 basic bins for communal properties the capital outlay would be in the region of £13,000. In addition, the current contract data base highlights a further 1,863 individual properties that have no separate food waste collection and provision of smaller food caddies to all would cost a further £13,000. There is also uncertainly at the current time on the requirement for any external bin housing requirements. As highlighted above the exact cost will be subject to the outcome of the trial and the phased rollout. At the current time an estimated allocation of £30,000 is proposed.									
6	Profiling of Expenditure It is estimated that the purchase expenditure will be in 2024/25.									
	2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)				
	•	30								
7	Capital Renewals Impact: Whilst the bins will not be placed in Capital Renewals an allocation will need to be made in the Capital Plan for replacements and to take account of future property growth experienced with other waste bins. It is proposed that an initial allocation of £2,000 per year is made though this may need to be reviewed on an annual basis to reflect demand.									
8	Revenue Impact: The loss of investment income at 4% on £30,000 would equate to £1,200 per annum. An increase in income is expected through the diversion of food waste from the residual waste stream resulting in an overall reduction in disposal costs and a relative increase in income through KCC Performance Payments. No additional collection costs will be required through the contract.									

9	Partnership Funding:							
	No appropriate sources.							
10	Project Monitoring / Post Implementation Review:							
	Twelve months after completion.							
11	Screening for equality impacts:							
	Question	Answer	Explanation of impacts					
	a. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No						
	b. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	Yes	The project aims to replicate kerbside collections for communal properties in regard to food waste collections.					
	c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	n/a						
12	Recommendation:							
	Transfer from List C to List B.							

1	Spe	Specification:								
	(i)	Purpose of the scheme	Improveme	ent works	s to facilitate Introduct	ion of pay and display c	harges.			
	(ii)	Relevance to National / Council's Objectives	(/	ional: ıncil:	N/A Income generatior Customer needs. Safeguarding.	1.				
	(iii)	Targets for judging success	(b) Red	uction in	atisfaction. complaints. venue costs for ongoin	g repairs.				
2		Description of Project / Design Issues: The changing village cubicles have come to the end of their economic life and are in need of replacement. The project will see the replacement of the cubicles and a refurbishment of the wetchange area. The current condition of the cubicles receives the majority of								
	repla			to the e						
3	repla com	acement of the cubicle	s and a refurbi	to the e shment o						
3	mile Wor	acement of the cubicle plaints at the Centre.	s and a refurbi	to the eshment o	of the wetchange area	. The current condition				
	Mile Wor Con Prop	estones / Risks ks to be completed in	s and a refurbi	to the eshment o	of the wetchange area	. The current condition				
4	Mile Wor Con Prop £150	estones / Risks ks to be completed in sultation: bosed project has been	s and a refurbi	to the eshment o	of the wetchange area	. The current condition				
5	Mile Wor Con Prop £150	estones / Risks ks to be completed in sultation: cosed project has been ital Cost 0,000.00	s and a refurbi	to the eshment of	of the wetchange area	. The current condition				

7	Capital Renewals Impact:							
	Replacement every 12 years.							
8	Revenue Impact:							
	4% of capital value will equate to £6,000 per annum of lost interest.							
9	Partnership Funding:							
	N/A							
10	Project Monitoring / Post Implementation Review:							
	Post implementation review to Communities and Environment Scrutiny Se	lect Committ	tee 12 months after completion.					
11	Screening for equality impacts:							
	Question	Answer	Explanation of impacts					
	c. Does the decision being made or recommended through this paper		Parking available for everyone to use.					
	have potential to cause adverse impact or discriminate against different groups in the community?	No						
	d. Does the decision being made or recommended through this paper		The increased parking will allow more people					
	make a positive contribution to promoting equality?	No	to access facilities and amenities in the local community.					
	c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	n/a						
12	Recommendation:							
	Transfer from List C to List B.							
	Transier from List O to List D.							

Projec	ct	Central Services: Rep	placement of Angel Centre Boilers
1	Spec	cification:	
	(i)	Purpose of the scheme	To replace end of life gas boilers at the Angel Centre, Tonbridge.
	(ii)	Relevance to National / Council's Objectives	(a) National: N/A (b) Council: Asset Management.
	(iii)	Targets for judging success	(a) Ensuring the continuation of service provision at the Centre.(b) Improved energy efficiency.
2	While Mana The tryears asset spare While sudd Memhavir	agement Agreement to rewo gas fired boilers at the sold. They provide both its, the boilers have been a parts are no longer available every attempt will be men failure.	ng Leisure Trust manage the Angel Centre on behalf of the Council, the Council is obliged under the maintain the facilities, including plant and equipment and the building structure. he Angel Centre are original to the building, which was constructed in 1981, meaning they are now over 40 space and water heating. While work continues on the Council's review of its Tonbridge town centre in kept running as best as possible. However, one of the boilers has developed a leak and due to their age

3	Milestones / Risks								
	Risks The main risk will be if the boilers were to suddenly fail and the Council were not in a position to be able to install replacements. In that instance a temporary heating supply would need to be to arranged as quickly as possible to minimize disruption to the centre. If no heating or hot water was available for a prolonged period there may be an associated loss of income claim from the Leisure Trust if the disruption were to impact on their business. This may also generate complaints from customers.								
	 Milestones Completion of detailed designs and preparation of tender/quote documentation. Obtaining tenders. Awarding the contract. Completion of the work. 								
4	Consultation: Consultation has taken	place with the relevant	Cabinet Member, interna	al officers, and the Tonb	ridge & Malling Leisur	e Trust.			
5	Capital Cost: £150,000								
6	Profiling of Expenditure								
	2023/24 (£'000)	2024/25 (£'000) 150	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)			
7 Capital Renewals Impact: There will be no impact on capital renewals.									
8	Revenue Impact: Modern gas fired boilers would operate at a higher efficiency that the 40 year old current boilers, leading to a reduction in gas consumption at the site. The extent of that reduction would be estimated once the design work has been completed. Opportunity cost associated with not receiving interest payments on £150,000 would be £6,000 per annum based on a 4% rate of								
	return.	ciated with not receiving	interest payments on £1	bu,uuu would be £6,000	o per annum based on	a 4% rate of			

	9	Partnership Funding:				
		On the basis gas boilers would be installed, no partnership funding is available.				
	Project Monitoring / Post Implementation Review: Director responsible: Adrian Stanfield Progress reported to: Finance, Regeneration & Property Scrutiny Select Committee / Cabinet as required.					
	11	Post Implementation review to be carried out twelve months after completion. Screening for equality impacts:				
		Question	Answer	Explanation of impacts		
		e. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No			
		f. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	n/a			
		c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	n/a			
	12	Recommendation: Transfer from List C to List B.				

Pro	Project Central Services: Installation of air source heat pumps to serve the fitness pool at Larkfield Leisure Centre					
1	Specification:					
	(i)	Purpose of the scheme	To reduce the carbon footprint of Larkfield Leisure Centre as part of the Council's Climate Change Strategy.			
	(ii)	Relevance to National / Council's Objectives	 (a) National: Climate Change. (b) Council: Climate Change – providing more on-site renewable technology. 			
	(iii)	Targets for judging success	(a) Reduction in CO2 emissions from Larkfield Leisure Centre.			

	3	Milestones / Risks					
	Risks The main risk to the project is if the Council is unsuccessful in obtaining external funding. In that scenario of source heat pumps will need to be reviewed, including an assessment of funding options.					at scenario options for	installing these air
In addition there are risks associated with the volatility of costs and availability of materials, as well as ensuring disruption to the operation is kept to a minimum so as not to incur any loss of income claims from the site operators or complaints from custome Milestones If external grant funding is awarded the key milestones will be:							
 Completion of detailed design and preparing of tender documentation. Obtaining tenders. Awarding the contract. Completion of the work. 							
Consultation: Consultation has taken place with the relevant Cabinet Member, internal officers, and the Tonbridge & Malling Leisure GEP Environmental were appointed to undertake the technical design and have produced the budget costings for the second consultation.				e Trust.			
				e scheme.			
	5	Capital Cost: £1,324,000, of which £1,164,760 is being applied for through PSDS, leaving the Council to fund £159,240. Although there are contingencies incorporated into the overall project budget cost of £1,324,000 it is recommended a 10% contingency be added to the Council's contribution, leading to a Council contribution of £175,000.					
	6 Profiling of Expenditure						
		2023/24 (£'000)	2024/25 (£'000)	2025/26 (£'000)	2026/27 (£'000)	2027/28 (£'000)	2028/29 (£'000)
	7	Capital Renewals Imp	100	75			
		N/A					

	8	Revenue Impact:					
		Allowance will be made in the Council's Building Repairs Expenditure Plan for the ongoing servicing and maintenance of the heat pumps. There will be an associated reduction in cost of having to maintain the existing gas fired boilers.					
	There will be an associated increase in electricity usage to power the heat pumps but an associated reduction in gas usa Leisure Trust are responsible for utility consumption at the site. Opportunity cost associated with not receiving interest payments on £175,000 would be £7,000 per annum based on a 40 return.						
	9	Partnership Funding: As detailed above, the Council has applied for PSDS grant funding to meet the majority cost of this scheme.					
	10	Project Monitoring / Post Implementation Review: Director responsible: Adrian Stanfield Progress reported to: Finance, Regeneration & Property Scrutiny Select Committee / Cabinet as required. Post Implementation review to be carried out twelve months after completion.					
	11	Screening for equality impacts:					
		Question	Answer	Explanation of impacts			
		g. Does the decision being made or recommended through this paper have potential to cause adverse impact or discriminate against different groups in the community?	No				
		h. Does the decision being made or recommended through this paper make a positive contribution to promoting equality?	n/a				
		c. What steps are you taking to mitigate, reduce, avoid or minimise the impacts identified above?	n/a				
	12	Recommendation: Transfer from List C to List B.					