

Appendix 2 - Corporate Strategy Action Plan 2024/25

Priorities	Actions	Strategic Project	Owner	Timescale
Efficient Services for all our Residents	Promote well-being and help people live healthy and active lifestyles.	Delivering cost efficient leisure centres through capital investment towards carbon descent plans that improve both financial and environmental sustainability.	CM for Community Services	Ongoing
		Deliver One You Public Health Initiative	CM for Finance and Housing	Ongoing
	Through key partnership working with Kent Police and other partners, support residents and ensure safeguarding is an integral part of council activity.	Delivery and implementation of the annual Community Safety Partnership Plan, including measures to tackle anti-social behaviour and domestic violence.	CM for Community Services	2024/25
	Make our services and advice available to residents 24 hours a day through digital innovation.	Implementation of the Communications Strategy 2022-25 'strategic themes' specifically building digital reach through social media channels and the MyTMBC app.	CM for Finance and Housing	2024/25
		Implementation of the 5 core digital priorities of the Digital & IT Strategy 2023-2027 as set out in the road map.		Up to 2027
	Further move the borough council forward so its services are delivered innovatively and in the most cost-effective and efficient way.	Allocate additional resource/staffing to delivering innovative change through the council's Transformation Agenda.	CM for Transformation and	2024
		Implementation of the Medium Terms Financial Strategy and the Savings and Transformation Strategy.	Infrastructure and CM for Finance and Housing	Ongoing
		Improve the Council's procurement function to ensure services deliver best value for money		2024/25

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		Provide ongoing procurement support in accordance with an updated Procurement Strategy and through joining the Mid Kent Procurement Partnership		2024/25
		Build upon the positive findings of the Performance Management Internal Audit Report to strengthen the benchmarking of KPIs through the use of LGInform Plus.		July 2024
Sustaining a borough which cares for the environment	Deliver climate change plans which focus on cutting emissions and increasing biodiversity.	Implementation of the annual Climate Change Strategy Action Plan – including measures that cover sustainable development, transport, housing, waste, business and property.	CM for Climate Change, Regeneration and Property	2024/25
		Partnership working with KCC, the Kent Local Nature Partnership and Kent Wildlife Trust to identify sites for a high level of biodiversity net gain.		Ongoing
		Implement Biodiversity Net Gain requirements in development management	CM for Planning	2024/25
		Adopt and Implement the Green Infrastructure Strategy	CM for Climate Change, Regeneration and Property	2024/25
	Build on our track record of recycling more than anywhere else in Kent.	Continue to increase kerbside recycling.	CM for Transformation and Infrastructure	Ongoing
		Promote recycling and waste minimisation.		Ongoing
	Improve environmental quality in the borough by tackling sources of pollution.	Implementation of Air Quality Action Plan 2022-2027	CM for Climate Change, Regeneration and Property	Up to 2027
		Continue with dedicated environmental enforcement through third-party provision.		Ongoing
	Continue our successful management of parks, open spaces and leisure centres.	Maintain Green Flag Award status for our parks.	CM for Community	Ongoing

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		Delivering cost efficient leisure centres through capital investment towards carbon descent plans that improve both financial and environmental sustainability.	Services	Ongoing
Improving housing options for local people	Develop a Local Plan which will ensure the provision of new homes in appropriate locations, focusing on tackling the need to deliver a range of housing for the whole community.	Submission of Local Plan for the borough to the Planning Inspectorate	CM for Planning	June 2025
		Examination in Public of the Local Plan		2026
	Ensure a supply of affordable housing for people who would struggle to buy on the open market	Investigate use of council owned assets to deliver affordable housing through joint working with registered providers.	CM for Finance and Housing	Ongoing
		Promote Local Letting Plans to help deliver homes for local people.	CM for Finance and Housing	Ongoing
	Use every power we can to support those who are most in need of housing support and at risk of becoming homeless.	Manage and develop our temporary accommodation portfolio to support vulnerable residents.	CM for Finance and Housing	Ongoing
		Develop and implement a Homelessness and Rough Sleeping Strategy and Action Plan		2024
	Improving standards in rented accommodation.	Delivery of the Housing Upgrade Grant Project	CM for Finance and Housing	Up to March 2025
		Work with partner organisations and Registered providers to provide advice and signpost to available support.		Ongoing
Deliver a range of measures to help our local economy bounce back.	Implementation of the T&M UK Shared Prosperity Fund Investment Plan and REPF Addendum.	CM for Climate Change, Regeneration and Property.	Up to March 2025	

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Investing in our local economy to help foster sustainable growth		Implement the Economic Development Strategy 2023-2027.	CM for Climate Change, Regeneration and Property.	2023-2027
	Identify ways we could use our land and other assets better, especially in Tonbridge Town Centre.	Progress plans for Tonbridge Town Centre Programme (inc. Tonbridge Farm)	CM for Climate Change, Regeneration and Property.	Ongoing
		Progress plans for the Angel Centre		Ongoing
		Progress plans for Kings Hill Offices		Ongoing
	Develop proposals to raise the profile of Tonbridge Castle and all council assets.	Agreement of future plans for Tonbridge Castle and develop implementation strategy.	CM for Community Services.	2024
		Implementation of new plans for the Castle.		From 2024
	Strengthen our links with strategic partners and funding bodies.	Ongoing engagement with strategic partners such as RBLI, NIAB EMR and the Kent and Medway Economic Partnership to ensure investment in the borough.	CM for Climate Change, Regeneration and Property.	2024/25
		Improve the governance of the West Kent Partnership (Invest West Kent) and continue to refocus from predominantly skills and employability measures to a broader economic development approach that includes promotion and investment.		2024/25