



No	Risk Title	Risk Type	Consequences	Date identified	Likelihood Score (1-6)	Impact score (1-4)	Overall risk score	Current Mitigation	Desired Likelihood Score (1-6)	Desired Impact score (1-4)	Desired risk score	Actions required to ensure mitigation remains	Links to Corporate Objectives / Strategies	Lead on behalf of Management Team	Direction of Travel	Review Date
4	Achievement of Savings and Transformation Strategy	F, R, S	Failure to meet objectives and/or make savings. Impact on quality of service, budget overspends, salami slicing, etc. staff motivation impacted and increased risk of fraud or error.	01/04/2017	4	4	16	<p>STS reviewed and updated in line with review of MTFS. Regular reports to update MT and Members. The 24/25 Budget is balanced with contribution to General Revenue Reserve and significant contributions to Earmarked Reserves for Corporate priorities. s25 statement reported to Members in Feb 24</p> <p>MTFS updated, as interim measure, in November 2024 and reported to Members. Will be updated again once settlement received.</p> <p>Taking all opportunities to maximise income receipts where appropriate</p> <p>Savings, new income and transformation contributions of £820k accrued to date (report to FRPSSC Sept 24 refers) but negated by growth of £96. However, this means overachievement of savings against the in year target of £305k.</p>	3	3	9	<p>The priorities and focus of the incoming government could have an impact on the financial picture for the Council, either adversely or positively. At the time of updating we do not know the extent of how this will impact. Responses to any consultations will be important. Continued updating of MTFS model as new information emerges.</p> <p>Exercise to commence in Spring on identification and assessment of savings opportunities for initial review by Cabinet in Summer 2025</p>	Priority in the Corporate Strategy of "Efficient services for all our residents, maintaining an effective council"	Chief Executive / Director of Finance and Transformation/ Management Team	↔	Feb-25
5	Failure to agree Local Plan	F, R	Lack of sound legal footing for Plan through inadequacies in evidence base, legal advice or process, including duty to cooperate. Leading to widespread public concern, or risk of failure at Examination. External factors or widespread planning reforms leading to delays to timetable. Reputational risks around not being able to agree a Local Plan. Impacts around not meeting the timeframe for submission of the Local Plan. Impacts on development management processes through protracted period with no up-to-date plan, likely speculative development. Infrastructure not delivered. Potential for central Government intervention.	4/1/2017, reviewed and updated March 24	4	4	16	<p>Members are updated via email updates and reports to the Housing & Planning Scrutiny Select Committee</p> <p>Local Plan risk register in place to manage full range of individual risks</p> <p>Ensure that all other policy tools, including 5 year housing land supply evidence, is up to date</p> <p>The Council has decided to continue progressing the Local Plan under the current legislative and National Planning Policy Framework. It will be critical that the new plan is prepared in compliance with the regulatory framework and relies on a robust evidence base that meets the requirements of the NPPF so that the plan can be found to be sound at the examination stage.</p>	3	3	9	<p>Regular review of Government policy announcements that may impact on delivery, including housing standard methodology and WMS relating to Planning. Regular review of project plan to ensure plan can be delivered within current Government timeframes.</p> <p>Ongoing engagement with Counsel</p> <p>Ongoing engagement with Members including implementation of new engagement strategy</p> <p>Regular analysis of budget position and programme. Maintain staff levels within Planning Policy team to ensure capacity to manage process</p> <p>Regular analysis of programme - within Policy team on a weekly basis, reporting to Head of Planning/DPHEH bi-weekly.</p>	Improving housing options for local people, whilst protecting our outdoor areas - develop a Local Plan which will ensure the provision of new homes in appropriate locations, focusing on tackling the need to deliver a range of housing for the whole community.	Director of Planning, Housing and Environmental Health	↔	Feb-25
12	Implementation of Agile system	F, S	Service impacts from level of staff time required to configure the Agile product for use as operating system. Significant level of concern from staff about implementation process results in a lack of confidence in implementation, which will adversely impact service delivery and record keeping Post implementation issues result in inefficient service delivery	01/11/2022	5	3	15	<p>Programme of liaison meetings with Agile in place including Project Board and catch ups with various levels of counterparts</p> <p>Employment of Business Change PM to manage project on behalf of TMBC and coordinate all issues</p> <p>Regular informal briefings to Cabinet</p> <p>Internal meetings with staff, managed by Business Change Project Manager</p> <p>Risk and issue log</p> <p>Post-implementation review of APAS implementation being carried out by internal Audit</p> <p>Agreement to deliver enhancement project in 24/25 financial year</p> <p>At least 2 stand ups per week between Business Change PM and SRO (DPHEH)</p>	2	2	4	<p>Further escalation of issues to IEG 4 CEO (Agile parent company)</p> <p>Revised PLACIS implementation programme to be agreed</p> <p>Weekly review of project plan and considerations of service impacts required to meet go live programme - to be reported into MT and informal Cabinet on a regular basis</p> <p>APAS outstanding post go live issues programme to be agreed.</p> <p>Review of project governance and use of Project Board for escalation of issues, to include review of Project Board attendees</p> <p>Completion of all modules for go live</p>	Digital Strategy	Director of Planning, Housing and Environmental Health	↔	Feb-25