

Direction of Travel key



Downward or positive movement



No change in movement



Upward or negative movement

No	Risk Title	Risk Type	Consequences	Date identified	Likelihood Score (1-6)	Impact score (1-4)	Overall risk score	Current Mitigation	Desired Likelihood Score (1-6)	Desired Impact score (1-4)	Desired risk score	Actions required to ensure mitigation remains	Links to Corporate Objectives / Strategies	Lead on behalf of Management Team	Direction of Travel	Review Date
4	Achievement of Savings and Transformation Strategy	F, R, S	Failure to meet objectives and/or make savings. Impact on quality of service, budget overspends, salami slicing, etc. staff motivation impacted and increased risk of fraud or error.	01/04/2017	4	4	16	STS reviewed and updated in line with review of MTFS. Regular reports to update MT and Members. The 25/26 Budget is balanced with small contribution to General Revenue Reserve and significant contributions to Earmarked Reserves for Corporate priorities. s25 statement reported to Members in Feb 25  MTFS updated and reported to Cabinet in February 2025 alongside budget. STS also updated at this point  Taking all opportunities to maximise income receipts where appropriate  New savings programme being devised by MT	3	3	9	Exercise launched by MT to identify savings to contribute to 1st tranche of savings based on last 3 year outturns. This has been reported to FRPSSC in Sept 2025. In addition, a wider review is currently being finalised by MT to identify more significant options for Members to consider in order to deliver the full programme of savings needed.	Exercise launched by MT to identify savings to contribute to 1st tranche of savings based on last 3 year outturns. This has been reported to FRPSSC in Sept 2025. In addition, a wider review is currently being finalised by MT to identify more significant options for Members to consider in order to deliver the full programme of savings needed.	Chief Executive / Head of Finance (Section 151 Officer)/ Management Team		Dec-25
5	Delivery of a Local Plan	F, R	Reputational risks around not being able to agree a Local Plan.Impacts around not meeting the timeframe for submission of the Local Plan. Impacts on development management processes through protracted period with no up-to-date plan, likely speculative development. Infrastructure not being delivered. Potential for central Government intervention.	04/01/2017	4	4	16	Members are updated via workshop sessions open to all members on Local Plan policies - as part of the Engagement Strategy and via email updates and reports to the Housing & Planning Scrutiny Select Committee.  Local Plan risk register in place to manage full range of individual risks  Ensure that all other policy tools, including 5 year housing land supply evidence, is up to date  The Council has decided to continue progressing the Local Plan under the current legislative and National Planning Policy Framework. It will be critical that the new plan is prepared in compliance with the regulatory framework and relies on a robust evidence base that meets the requirements of the NPPF so that the plan can be found to be sound at the examination stage.  Use of legal advisors/Counsel to ensure plan is legally sound and compliant with NPPF/NPPG.	3	3	9	Regular review of Government policy that may impact on delivery, including updated housing standard methodology and WMS relating to Planning. Regular review of project plan and liaison with consultants to ensure plan can be delivered within current Government timeframes.  Ongoing engagement with Counsel  Ongoing engagement with Members including implementation of engagement strategy and ensuring Members are sighted and able to comment on policy areas ahead of Local Plan consultation Regular analysis of budget position and programme. Maintain staff levels within Planning Policy team to ensure capacity to manage process  Regular analysis of programme - within Policy team on a weekly basis, reporting to Head of Planning/DPHEH bi-weekly.  Resource available corporately to manage contract and procurement delivery	Improving housing options for local people, whilst protecting our outdoor areas - develop a Local Plan which will ensure the provision of new homes in appropriate locations, focusing on tackling the need to deliver a range of housing for the whole community.	Director of Planning, Housing and Environmental Health		Dec-25
12	Managed exit from Agile (This replaces previous risk "implementation of Agile Software") NEW	F, S	Service impacts from level of staff time required to test upgrades, attend training and test data migration  Post implementation data issues if transfer is poorly managed	17/03/2025	4	4	16	Fixed term 'Service Transformation Manager' role appointed to in order to provide internal project management resource  Regular informal briefings to Cabinet  Risk and issue log maintained  Internal meetings with staff.  Post-implementation review being carried out by internal Audit - live lessons learned being PID signed with IDOX, which includes establishing technical requirements for return of data from Agile system	2	1	2	Revised internal governance  Commercial relationship management with IEG4	Digital Strategy	Director of Planning, Housing and Environmental Health		Dec-25